

UNITED STATES OF AMERICA  
POSTAL REGULATORY COMMISSION  
WASHINGTON, DC 20268-0001

Public Inquiry on Changes Associated  
with the Delivering for America Plan

Docket No. PI2023-4

REVISED CHAIRMAN'S INFORMATION REQUEST NO. 7

(Issued February 22, 2024)

As part of its Delivering for America (DFA) Plan, the Postal Service recently announced several initiatives involving changes to its processing and delivery network, some of which may implicate statutory provisions related to Postal Service costs, service performance, or changes in the nature of service.<sup>1</sup>

To clarify information related to these initiatives and the Postal Service's material filed in response to requests for information about the initiatives,<sup>2</sup> the Postal Service is requested to provide a written response to the following questions. The responses should be provided as soon as they are developed, but no later than March 1, 2024.

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<sup>1</sup> See Notice and Order Initiating Public Inquiry Associated with the Delivering for America Plan, April 20, 2023 (Order No. 6488); see also United States Postal Service, Delivering for America: Our Vision and Ten-Year Plan to Achieve Financial Sustainability and Service Excellence, March 23, 2021, available at [https://about.usps.com/what/strategic-plans/delivering-for-america/assets/USPS\\_Delivering-For-America.pdf](https://about.usps.com/what/strategic-plans/delivering-for-america/assets/USPS_Delivering-For-America.pdf) (DFA Plan).

<sup>2</sup> See Responses of the United States Postal Service to Questions 1-5 of Chairman's Information Request No. 1, July 19, 2023 (Response to CHIR No. 1); Responses of the United States Postal Service to Questions 1-6 of Chairman's Information Request No. 2, August 22, 2023; Responses of the United States Postal Service to Questions 1-5 of Chairman's Information Request No. 3, September 12, 2023; Responses of the United States Postal Service to Questions 1-4 of Chairman's Information Request No. 4, October 23, 2023 (Response to CHIR No. 4); Responses of the United States Postal Service to Questions 1-12 of Chairman's Information Request No. 5, December 4, 2023 (Response to CHIR No. 5); Responses of the United States Postal Service to Questions 1-7 of Chairman's Information Request No. 6, December 21, 2023.

1. For all currently operating mail processing facilities and delivery units (DUs), please provide the information requested in subparts a. through i. If any of the requested information is not available, please explain.
  - a. Facility Name and Facility ID
  - b. Finance Number
  - c. Surface Visibility Site ID (if different from the Facility ID requested in question 1.a.)
  - d. Facility physical address including the 5-digit ZIP Code
  - e. Geographical coordinates identifying the location for each facility (latitude and longitude)
  - f. Operation types performed at this facility, including cross-docking, any sortation or rerouting
  - g. For each sorting and delivery center (S&DC) and DU, list of 5-digit ZIP Codes serviced by these S&DCs or DUs
  - h. For each S&DC or DU, count of city routes and rural routes associated with these S&DCs or DUs
  - i. For each S&DC or DU identified in subparts g and h, list of processing and distribution centers (P&DCs), or, if applicable, local processing centers (LPCs), that service these DUs or S&DCs
2. For each scheduled transportation trip between a mail processing facility and a delivery facility (e.g., DU or S&DC) originated in or destined to the Richmond District or Atlanta District,<sup>3</sup> please provide the information requested in subparts a. through j. If any of the requested information is not available for a trip or a group of trips, please explain.

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<sup>3</sup> See United States Postal Service, *Here and there: Learn about USPS areas regions*, January 19, 2021, available at: <https://news.usps.com/2021/01/19/here-and-there-2/#:~:text=The%20Postal%20Service%E2%80%99s%20four%20retail%20and%20delivery%20areas,to%20four%3A%20Atlantic%2C%20Central%2C%20Southern%20and%20Western%20Pacific.>

- a. Route ID
  - b. Whether a trip is a Highway Contract Route (HCR) trip or a Postal Vehicle Services (PVS) trip
  - c. Facility ID and the names of the origin and destination facilities for the trip, including any applicable stops during this trip
  - d. Trip Miles
  - e. Trip Number as recorded in the Transportation Contract Support System (TCSS) database<sup>4</sup>
  - f. Trip Purpose (*i.e.*, mail class(es) carried on each trip)<sup>5</sup>
  - g. Annual trip frequency<sup>6</sup>
  - h. Rate per Mile
  - i. Annual Cost
  - j. Average percent utilization of available vehicle capacity for the trip, as recorded in the Transportation Information Management Evaluation System (TIMES)<sup>7</sup>
3. Please refer to Response to CHIR No. 1, question 1, which states: “[t]he Postal Service is systematically assessing this network to identify locations where it makes sense to take underutilized and eroding existing facilities to create ... S&DCs ... .” Please also refer to Library Reference USPS-LR-PI-2023-4-NP4, October 23, 2023, Excel file “SDC-RPDC-LPC+Summary+NONPUBLIC.xlsx,” provided in Response to CHIR No. 4, question 1.

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<sup>4</sup> See, e.g., Docket No. N2012-1, Library Reference USPS-LR-N2012-1/11, December 5, 2011, Excel file “Transportation Spreadsheets LR.xls,” tab “Plant to Plant Trips” (Plant to Plant Trips), column “C;” see also Docket No. N2012-1, Library Reference USPS-LR-N2012-1/11, December 5, 2011, N2012-1 LR11 Preface, at 1 (N2012-1 LR11 Preface).

<sup>5</sup> See Plant to Plant Trips, column “K.”

<sup>6</sup> See Plant to Plant Trips, column “D.”

<sup>7</sup> See, e.g., N2012-1 LR11 Preface at 2.

- a. Please provide an updated schedule of planned S&DC activations, including the following data elements for each facility:
    - i. Location (city, state, latitude, and longitude if available)
    - ii. Planned date of activation
    - iii. List of the existing facilities that will be affected by the planned activation
    - iv. 5-Digit ZIP Codes served
  - b. Please provide an updated list of S&DCs currently in operation, including the S&DC activation date.
4. Please refer to Library Reference USPS-LR-PI-2023-4-NP4, Excel file "SDC-RPDC-LPC+Summary+NONPUBLIC.xlsx," tab "Current S&DCs" (Current S&DCs tab) provided in Response to CHIR No. 4, question 1. For each facility in the Current S&DCs tab that has had their carrier routes removed, please provide the information requested in subparts a. through c.
  - a. Please describe what operational functions and activities remain at each facility.
  - b. Please explain how each facility has been repurposed after the removal of carrier routes. If the facility has not been repurposed, please explain.
  - c. For each facility, please provide the number of carriers and clerks that have relocated or terminated upon removal of carrier routes and the number of clerks and carriers remaining at the facility.
5. The Postal Service explains that the logistics career insourcing initiative converts HCR transportation to PVS transportation and that the Postal Service "engages in modeling ... which is also used to support HCR to PVS conversion decisions." Response to CHIR No. 5, question 5.
  - a. Please provide a description of the referenced modeling and discuss other considerations that are used to support HCR to PVS conversion decisions.

- b. Please provide estimates of transportation cost savings projected for the logistics career insourcing initiative. In the response, please explain how converting HCR transportation to PVS transportation will contribute to cost savings. If no cost savings have been identified, please explain.

By the Chairman.

Michael Kubayanda